

THE UBISOFT GROUP IN BRIEF



Founded in 1986



The biggest internal creative force in the industry, with over 80% of our teams devoted to creation



Over 18,000 employees



Present on five continents with over 40 development studios



An international network of employees from 108 countries who speak 55 different languages



100 million unique active players (mobile excluded)

IN CANADA



Six video game studios: Montreal, Quebec City, Saguenay, Toronto, Winnipeg and Halifax, with over 5,000 employees



Named one of the 5 best employers in Canada by Forbes magazine



Canadian studios' objective for 2025: go from 20 to 200 million active players every month



UBISOFT MONTRÉAL

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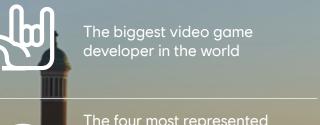


Founded in 1997

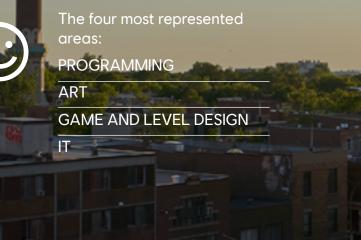


UBISOFT

Over 4,000 employees



Creator of five of Ubisoft's
biggest franchises worldwide
(Assassin's Creed,
Far Cry, For Honor, Rainbow Six,
Watch_Dogs)



Over 100 games developed









THE VIDEO GAME INDUSTRY IN QUEBEC

Montreal:

fifth-largest global centre for video game development after Tokyo, London, San Francisco and Austin

Over 13,000 direct jobs in Quebec

218 companies

Economic impact: \$827 million

Average yearly salary: over \$67,000

Education:

45 college and professional programs and 16 university programs in multimedia and video gaming in 11 regions of the province

A 63,8% increase in gaming-sector companies between 2015 and 2019

Represents 31,5% of studios and 46,8% of jobs in the industry in Canada

ource:

Entertainment Software Association of Canada, The Canadian Video Game Industry.

KPMG-Secor, The Video Game Industry: An Economic Engine for Quebec, 2017

OUR EXECUTIVES



CHRISTOPHE DERENNES

MANAGING DIRECTOR, UBISOFT MONTREAL Christophe Derennes joined Ubisoft Montreuil in 1990, where he was in charge of management, purchasing, and operations control, as well as the organization's computerization. After seven years at HQ, he left France for Quebec, launching the Montreal studio in close collaboration with Sabine Hamelin. He was then responsible for setting up and managing Ubisoft's quality control.

In 2000, he briefly left to open Gameloft's Montreal studio as managing director, returning to Ubisoft Montreal two years later to take on the role of editorial vice-president, and then executive vice-president of production from 2006-2020, where he ensured that the production portfolio was delivered in alignment with the studio's and organization's strategy.

With over 25 years of experience in the organization, Christophe Derennes was appointed as head of the Montreal studio in July 2020.



NATHALIE BOUCHARD

MANAGING DIRECTOR, UBISOFT QUEBEC Driven by transformational leadership, Nathalie Bouchard has been working for over 20 years to mobilize collective intelligence around organizational change. Endowed with a keen strategic sense, a strong analytical mind and an energetic personality, she has made her mark in the entertainment industry and acquired solid experience in an international context, notably at Cirque du Soleil, where she served as General Manager of the Costume Workshop and Artistic Services. She joined the Ubisoft Québec team as Managing Director at the beginning of 2021 and takes the reins of a talented, innovative and passionate team that has the wind in its sails.

Founded in 2005, the studio has been involved in a number of key Ubisoft franchises, most notably assuming leadership of Assassin's Creed Syndicate and Assassin's Creed Odyssey. In December 2020, the studio also launched Immortals Fenyx Rising, a brand new gaming experience.



JIMMY BOULIANNE

MANAGING DIRECTOR, UBISOFT SAGUENAY Jimmy Boulianne has more than 22 years of experience in product development and innovation for online services. Prior to joining Ubisoft, he honed his experience at technology companies such as Hyperchip, Beltron and Matrox Networks. During his 14 years at Ubisoft he has worked as technology lead on several brands, including Splinter Cell, Assassin's Creed and Rainbow Six, and as Director of Development for the Online Technology Group. In 2017, Jimmy became Managing Director of Ubisoft Saguenay, with the mandate to develop leading online experiences in collaboration with the other Ubisoft Canadian Studios.

UBISOFT'S ENGAGEMENTS IN QUEBEC









675,000

YOUNG PEOPLE PARTICIPATING IN ACTIVITIES



KIDS CODE JEUNESSE **CODING CLUBS** IN QUEBEC

(programming workshops to develop the computer skills of kids between 8 and 12 years old)

NEARLY



22300

EMPLOYEES INVOLVED

SEVERAL

PARTNERSHIPS

WITH HIGH-RANKING INSTITUTIONS

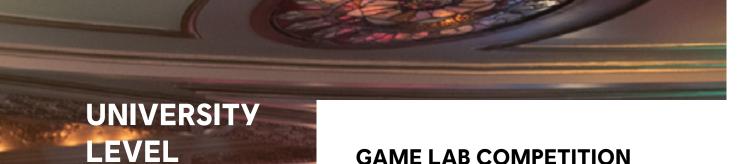
TO DEVELOP FUTURE SKILLS AND INTRODUCE YOUNG PEOPLE TO **PROGRAMMING**

RÉSEAU TECHNOSCIENCE, FUSION JEUNESSE, ACADEMOS, CODE MTL, ETC. SUPPORT AND CREATION

(2) OF INITIATIVES **TO PROMOTE**

STEM JOBS FOR GIRLS AND YOUNG WOMEN

TECHNOVATION, LES AUDACIEUSES, LES FILLES & LE CODE, LE CODE DES FILLES, ETC.



GAME LAB COMPETITION



WEEKS TO DEVELOP A GAME PROTOTYPE

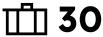


PARTICIPATING UNIVERSITIES



NEARLY

EMPLOYEES FROM OUR THREE QUEBEC STUDIOS **INVOLVED IN** THE PROGRAM



INTERNSHIPS OR HIRES FROM AMONG PARTICIPANTS AT THE LAST EDIDTION



PARTICIPANTS IN THE CONTEST AT THE LAST **EDITION**



\$22,000

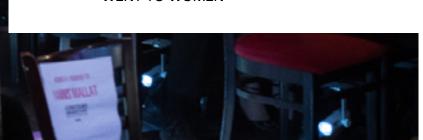
IN SCHOLARSHIPS

OTHER INITIATIVES



IN SCHOLARSHIPS GRANTED AT 8 UNIVERSITIES, HALF OF WHICH WENT TO WOMEN







MENTORSHIP

ACCELERATE EMERGING TECHNO-CREATIVE ENTREPRENEURSHIP

PARTNERSHIPS

CONNECT LOCAL COMPANIES TO UBISOFT'S GLOBAL ECOSYSTEM

VENTURE CAPITAL

BOOST TECHNO-CREATIVE COMPANIES VIA WHITE STAR CAPITAL

UBISOFT ENTREPRENEURS







WHITE STAR CAPITAL INVESTMENT FUND

With an investment of five million dollars, Ubisoft joined forces with Caisse de dépôt et placement du Québec, Fonds de solidarité FTQ, Investissement Québec, and Business Development Bank of Canada to create the White Star Capital (WSC) investment fund for Quebec's techno-creative businesses.

Two Quebec companies received \$20 million in funding from WSC: Dialogue, a telemedicine provider, and Vention, a cloud-based computer-assisted design platform.

BUSINESS PARTNERSHIPS

In 2017–2018, Ubisoft's studios in Montreal, Quebec and Saguenay worked with more than 350 companies in Quebec across all business sectors, including 85 techno-creative companies.

In 2017, Ubisoft contributed \$61 million to the revenue of 350 Quebec entrepreneurs.







UBISOFT LA FORGE



A CONFIRMED PRESENCE IN



2

STUDIOS (MONTREAL AND TORONTO)

<u>per Development</u>

Training, conferences, workshops and focus groups encourage employees to share their expertise and move forward in their careers

Celebrations

We celebrate the success of our teams and organize events for family and friends

LIFE AT

(L) Work hours

Flexible work schedules are adapted to our employees' lifestyles

ক্লি Salary

Overall competitive pay, insurance policies and advantageous group RRSP plan

Healthcare

CD Gym

Ubisoft Clinic in Montreal offers general medical services, massage therapy, myotherapy, nutrition, physiotherapy and vaccination services, combined with telemedicine services

The on-site Gym Ubi offers group

classes, customized training

programs and team sports

UBISOFT

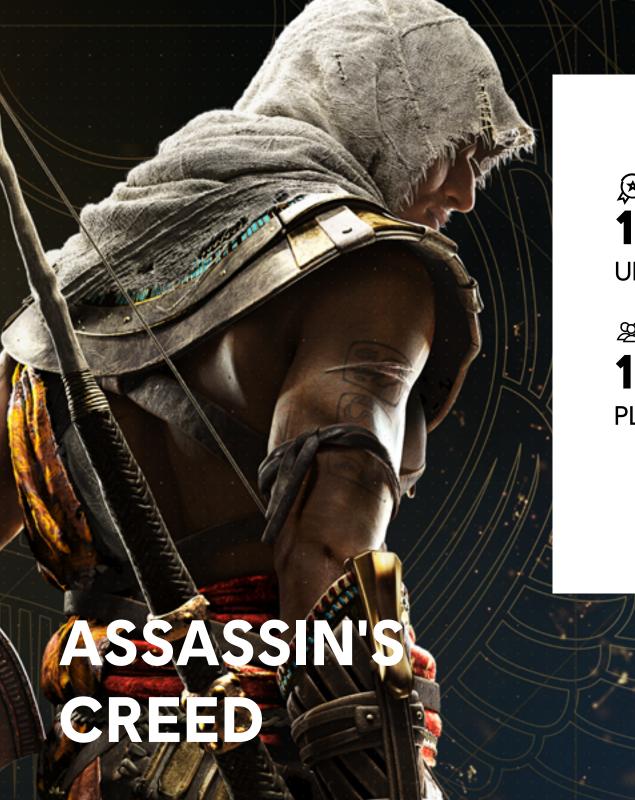
Work environment

stimulate creativity



OUR CORE BRANDS





155 MILLION

UNITS SOLD

∠ OVER

100 MILLION

PLAYERS

TWO "DISCOVERY TOUR" VERSIONS GIVE PLAYERS THE CHANCE TO LEARN MORE ABOUT THE HISTORY OF ANCIENT EGYPT AND GREECE IN AN ENVIRONMENT WITH NO CONFLICTS OR GAMEPLAY LIMITS.

SOVER
60 MILLION
PLAYERS

MORE THAN

40 PROFESSIONAL

TEAMS COMPETING

IN OUR ESPORTS LEAGUES IN EUROPE, NORTH AMERICA, LATIN AMERICA AND ASIA.





60 MILLION

UNITS SOLD SINCE FAR

★ FAR CRY 5 HAS BECOME

UBISOFT'S GREATEST SUCCESS

IN NUMBER OF UNITS SOLD ON LATEST GENERATION CONSOLES

10 MILLION

UNITS SOLD FOR FAR CRY 5



14 BILLION **HACKS SINCE ITS**

ø OVER

PLAYERS

RELEASE





AND SEVERAL **NEW GAMES!**

